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Consult the Data

Precision Analytics for Biomedicine

Big Data in Medicine

Stanford Medicine 2017 Health Trends Report

Harnessing the Power of Data in Health

Stanford Medicine 2018 Health Trends Report

The Democratization of Health Care

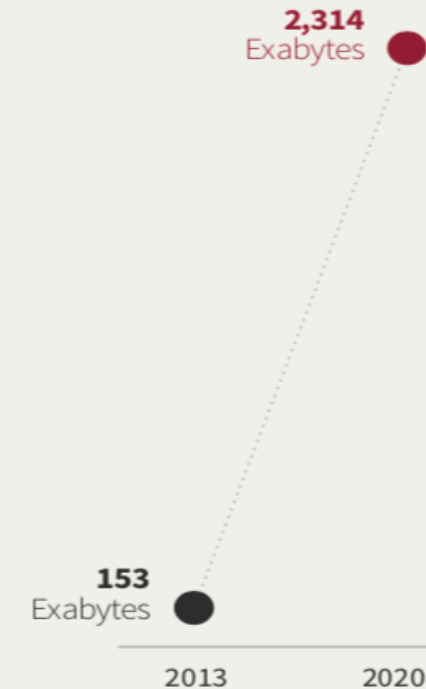


- Today across the world, enormous transformations are taking place in health care.
 - What has become very clear... is that the greatest force behind these trends is data.
 - “We’re bringing together diverse kinds of data that we haven’t had available to us before that will help us address questions about care and about the determinants of health.”
- Data is growing— and flowing—across our health care system faster than ever before.
- New technologies and industry players are taking medical knowledge from a human scale to a digital scale.

Emerging Big Data Biosphere



Growth in Health Care Data



Source: International Data Corporation (IDC)

Transforming Industry

Real-world evidence (RWE) is taking off in pharma, says Deloitte

July 9, 2018

'End to end evidence management' will affect both clinical and commercial activities

The second Deloitte, analytical for these

Pivotal Study Validates Real-World Mortality Endpoint for Oncology Research

ARTIFICIAL INTELLIGENCE, BIOPHARMA

Concerto HealthAI, Astellas partner on RWE in acute myeloid leukemia

The partnership will focus on using real-world evidence to improve understanding of responses among patients with acute myeloid leukemia whose disease carries mutations in the FLT3 gene. Astellas markets a drug for FLT3-positive AML, Xospata, approved in November.

By ALARIC DEARMENT

Amgen taps Syapse to infuse real-world data into its cancer clinical trial designs

by **Conor Hale** | May 3, 2019 10:54am

Roche Completes \$1.9B Flatiron Health Acquisition

Apr 06, 2018 | [staff reporter](#)

NEW YORK (GenomeWeb) – Roche said today that it has completed a previously [announced](#) \$1.9 billion acquisition of Flatiron Health, a provider of electronic health record software with a focus on oncology.



Bristol-Myers Squibb

Press Release

Bristol-Myers Squibb and Flatiron Health Expand Collaboration with a Three-Year Agreement

Strengthens Real-World Data Capabilities in Oncology Research at BMS

CATEGORY: PARTNERING NEWS

WEDNESDAY, MAY 2, 2018 8:30 AM EDT

IQVIA leads \$40m financing round for RWE and data analytics company Cota

Pfizer Inks Real-World Oncology Data Collaboration With Concerto HealthAI

Published: Apr 10, 2019 | By Mark Terry

PAREXEL and SHYFT Analytics Partner to Deliver Faster, More Dynamic Real-World Data Studies

Regulators – Advocacy for Real-World Evidence

Submitting Documents Using Real-World Data and Real-World Evidence to FDA for Drugs and Biologics Guidance for Industry

DRAFT GUIDANCE

FDA cancer office taps Syapse for real-world evidence development

"FDA will work with its stakeholders to understand how RWE can best be used to increase the efficiency of clinical research and answer questions that may not have been answered in the trials that led to the drug approval, for example how a drug works in populations that weren't studied prior to approval."

Janet Woodcock, M.D., Director, CDER

Accelerating development of scientific evidence for medical products within the existing US regulatory framework

Rachel E. Sherman¹, Kathleen M. Davies¹, Melissa A. Robb¹, Robert M. Califf^{1,2}

Growing access to diverse 'real-world' data sources is enabling persistent evidence gaps about the optimal use of medical products. Here, we argue that contrary to widespread impressions, existing sufficient flexibility to accommodate the emerging tools and methods.

Pivotal Study Validates Real-World Mortality Endpoint for Oncology Research

NEW YORK, NY, May 14, 2018

Today, Flatiron Health, a market leader in the curation of regulatory-grade real-world data for cancer research and real-world evidence (RWE) generation, announced the publication of a pivotal study validating the quality of Flatiron's mortality endpoint and illustrating the potential impact for research conducted with contemporary real-world datasets.

In 2016, Congress passed the 21st Century Cures Act, which, among many things, requires that the U.S. Food and Drug Administration (FDA) take into consideration types of "real-world evidence" when evaluating safety and additional drug indications. It's not, however, absolutely clear what Congress meant by "real-world evidence."

Framework for FDA's Real-World Evidence Program

Real World Evidence

How FDA, Pfizer, and Flatiron Health did it Approval of Ibrance for men affords a glance at use of real world data

By Paul Goldberg

played a role in FDA's recent decision to expand the indications for Pfizer's drug to include men.

COTA and FDA Partner on Real-World Evidence Program in Breast Cancer



Regulators – Advocacy for Design Innovation



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COTA and FDA Part Evidence Program
...and Drug

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Regulatory landscape has evolved

- ✓ Approvals small trials w/ refractory subpopulations
- ✓ Advocacy for innovations in design related to precision medicine
- ✓ Pathway for rapid expansion of phase 1 with seamless design
- ✓ Advocacy for data sharing and leveraging external evidence

Precision Analytics is not limited to Real World Data



- ✓ Unlock external databases for decision-making
- ✓ Characterization of heterogeneity (clarify the playing field; identify who can be averaged?)
- ✓ Counter-factual reasoning (who did we actually enroll? to what extent did we beat historical expectations?)
- ✓ Project future success of confirmatory trials of various design (how much response to demonstrate OS?)
- ✓ Enables SIMPLE sequential trials devised with appropriate eligibility, stratification, and prospective avenues for expansion (guided by Bayesian exchangeability)

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The Democratization of Health Care



- Data doesn't do you any good until you can turn it into information, and that is really our challenge.
- ... there's a whole new set of jobs emerging around a health care tech skillset that is very different than it was even just 5 years ago.
- This health care democratization is characterized by two major factors: the distribution of data and the ability to generate and apply insights at scale.
- The biggest problem is that our data are not prepared in a way that allows us to even make sense of it. Once the data are readily analyzable, frankly, the majority of the critical clinical questions can be addressed.

- Amy Abernethy, *former* Chief Medical Officer/Chief Scientific Officer & SVP Oncology, FlatironHealth; *current* Principal Deputy Commissioner for Food and Drugs

Experts in Industry Agree

AI in Biopharma Slowed by Challenges Involving Data, Corporate Culture

By Alex Philippidis - May 15, 2019

As companies address AI bottlenecks, Durvasula of Eli Lilly said, they will be best able to integrate the technologies into their drug discovery and development efforts.

"My hope is that in the next decade, we're going to shift to a compute-first research environment, a model-first research environment, rather than run as many of these experiments as you can, and then do the modeling and figure out what the heck just happened," Durvasula said. "It's got to be a compute-first or a model-first research environment. That requires focusing everybody in the room with all their skills, and with all the multi-domain skills even, on the common purpose, the common scientific question."

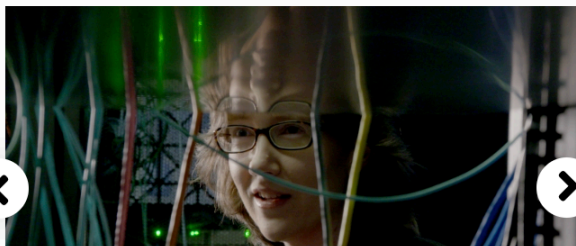
AI in drug discovery is overhyped: examples from AstraZeneca, Harvard, Stanford and Insilico Medicine

In this craze, lots of pharma/biotech companies and investors wonder whether they should jump on the bandwagon in 2018, or wait and see.

Not so elementary, Watson: the roadblocks for AI in pharma


By Chris Lo

SHARE



Machine learning systems such as IBM's Watson can fail if the data that 'teaches' them isn't carefully curated. Credit: IBM

RECOMMENDED COMPANIES

 **Validation Universe**
Knowledge Exchange (KENX) has announced their Validation Universe

 **Abingdon Health**
Abingdon Health is an innovative, high-voltage mHealth and point-of-care (POC)...

The AI hype bubble

The attractiveness of the proposition has been borne out in the stacks of [pharma and biotech investment](#) that has been flowing towards AI drug discovery tech and machine learning-focused start-ups in the last few years. From Merck's AI partnerships with Numerate and Atomwise to GlaxoSmithKline's \$43m collaboration with Exscientia and the rise of AI-centric scientific innovators such as [BenevolentAI](#), pharma AI has become a lucrative business, even before substantial evidence of its impact on drug discovery has been fully explored.

Panel Identifies Hurdles to Wider AI Use in Diagnostic, Rx Development

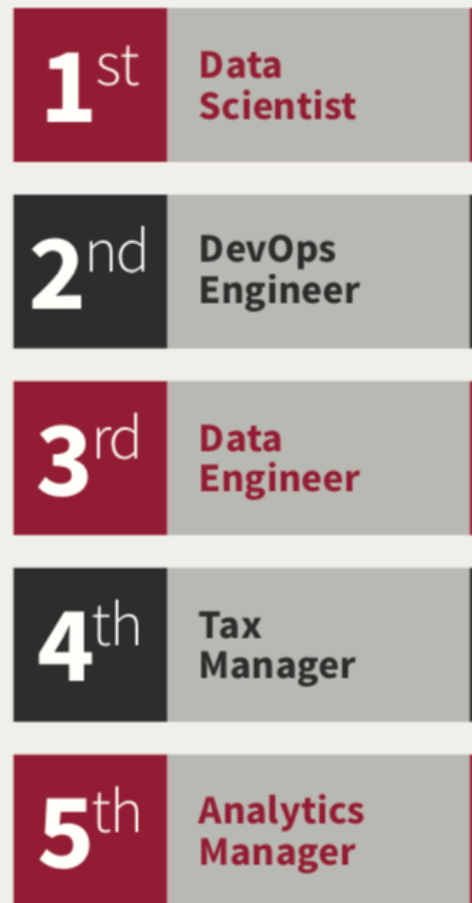
By **Alex Philippidis** - May 15, 2019

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Expertise Is Key To Avoid Overhyped Claims

Best Jobs in America



Source: Best Jobs in America

Lack of Effective Data Management Strategies



organizations surveyed do not have an integrated strategy for using analytics



health systems report that they do not know their organization's total spending on analytics



health systems report that they do not have a data governance model in place

Source: Deloitte

Expertise Is Key To Avoid Overhyped Claims

Best Jobs in America

1st **Data Scientist**

2nd **DevOps**

3rd

4th **Tax Manager**

5th **Analytics Manager**

Source: Best Jobs in America

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Organizations surveyed do not have an integrated strategy for using analytics



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Health systems report that they do not have a data governance model in place

Source: Deloitte

“The panel also cited challenges that go beyond data, such as attracting a new generation of professionals capable of applying AI and related technologies such as machine learning—and adapting biopharmas to the new technologies.”

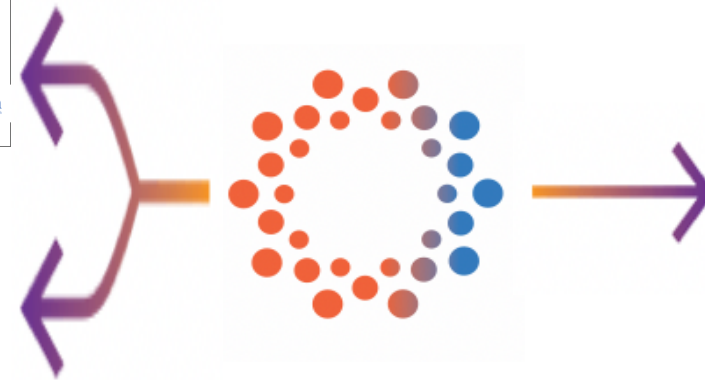
Our Clients Confirm



Purchased
but not
used



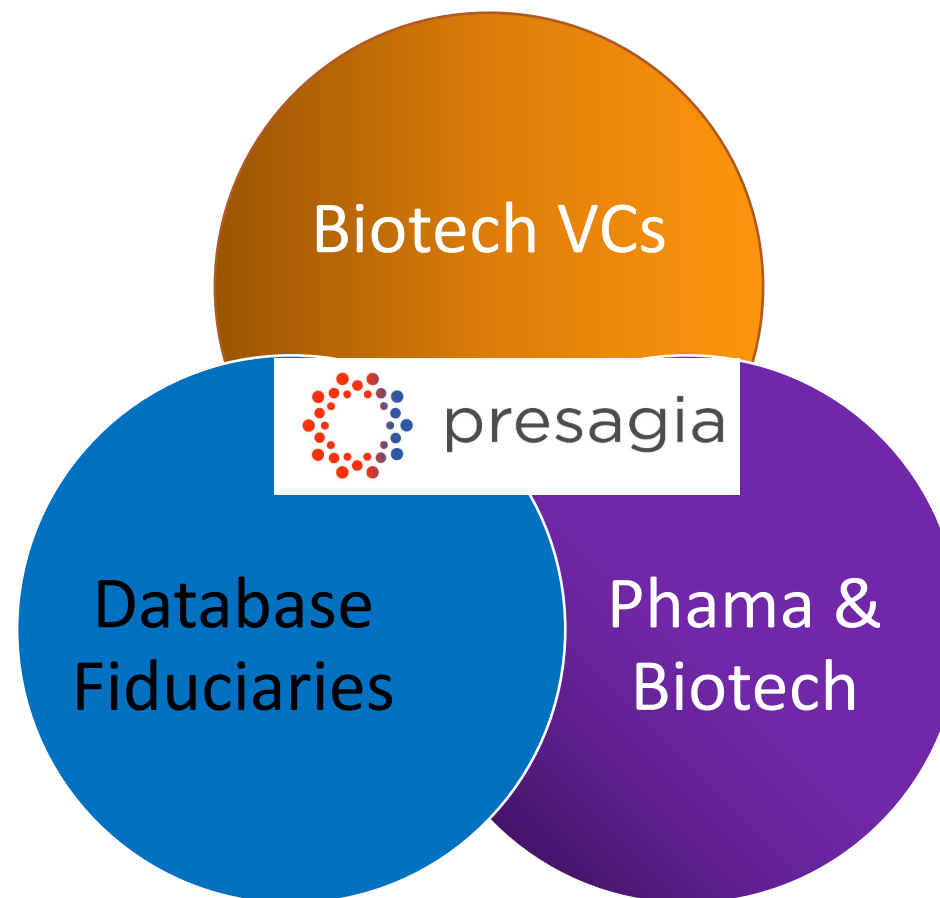
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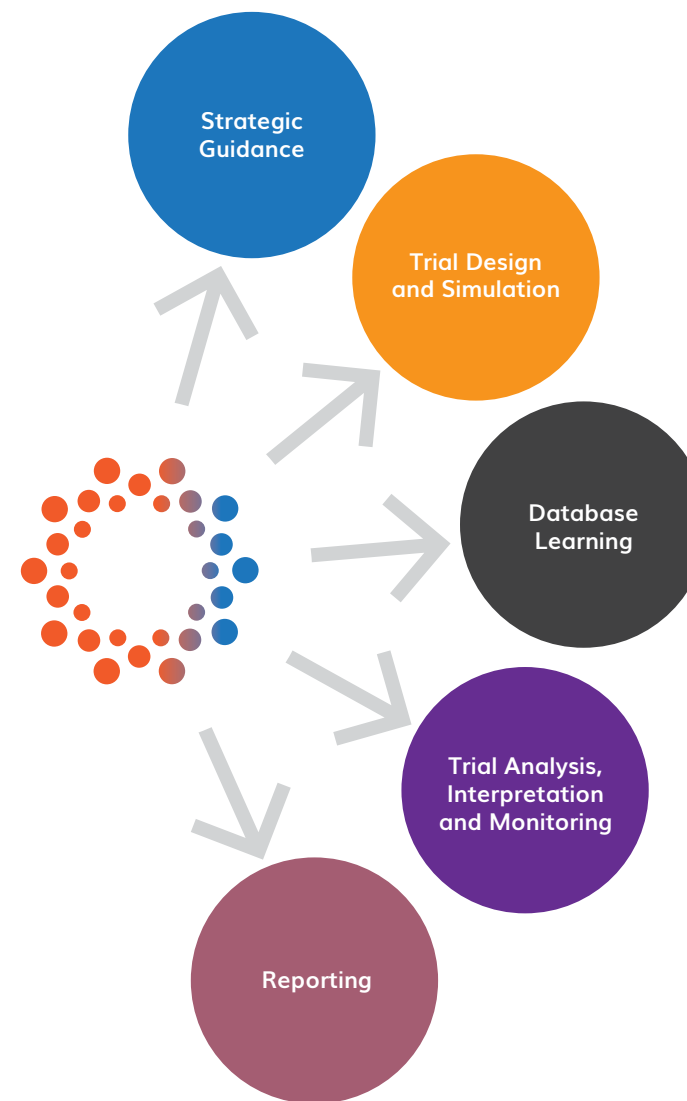
Consult the Data

- **Database Fiduciaries**
 - have asked that we help them monetize
- **Pharma & Biotech**
 - Find Data
 - Make use of data
 - Understand data
- **Biotech Venture Capital**
 - Find data to evaluate assets



Decision Sciences + Precision Analytics

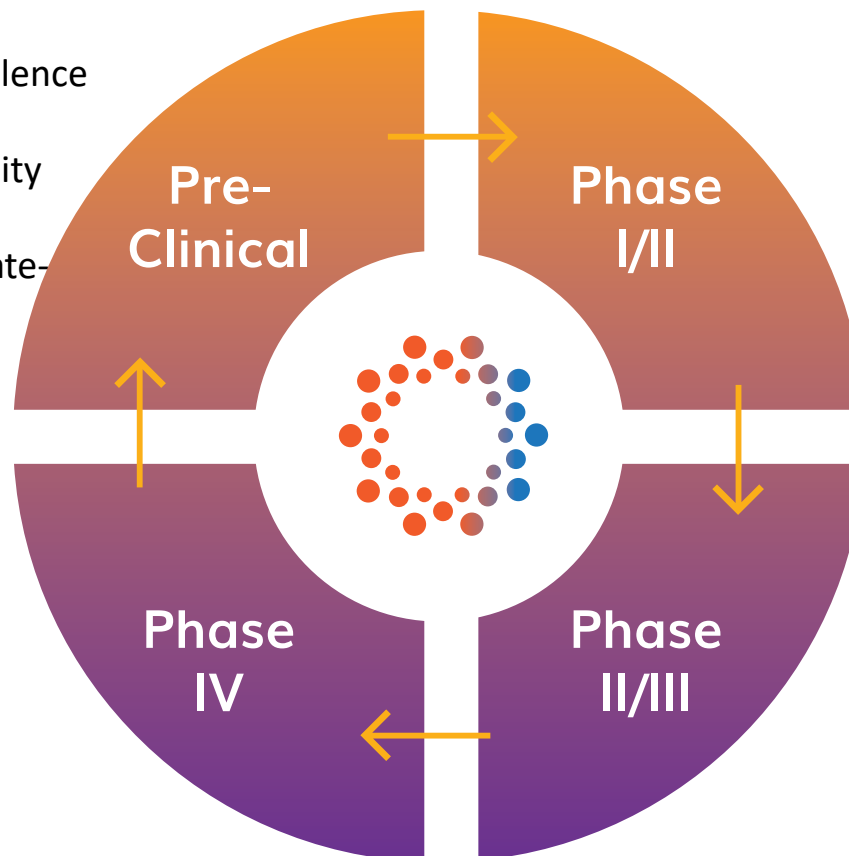
- Do you use data to make decisions?
- If yes, do you have any data?
- If no, do you know where to get data?
- If you have data, what are you doing with it?



Refined Drug Development Paradigm Aided by Analytics

- Real-world and Historical Evidence
- Estimate Drug Target Prevalence
- Subpopulation Heterogeneity
- Historical and RWE Surrogate-Survival Mediation

- Optimize subsequent development programs
- Discern optimal “patient selection” in relation to competitors
- Surrogate endpoint re-assessment and refinement
- Network meta-analyses



- Optimize expansion cohort design, strata, eligibility, and monitoring plan
- Precision Analytics characterize safety profiles
- Quantify extent of trial risk in phase II
- Evaluate histological heterogeneity
- Formalize Phase III Go/No-Go
- Precision Analytics characterize responder profiles
- Simulate Phase III Survival comparison
- Label expansion strategy



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Leadership

Multidomain expertise is the key

Leadership: Diverse Background

- **Rick Landin, PhD:** President & CEO, 25+ years as a statistician in the pharmaceutical / biotechnology industry. Extensive experience in leading cross-functional and multi-corporation through the **drug approval process**.
- **Mike Kane, PhD:** Chief Data Scientist, Assistant Professor of Biostatistics at Yale University. Expertise in **Big Data and machine learning** with focuses on applications in clinical trials and population-scale human mobility.
- **Adam Sharp, BS:** Chief Financial Officer, Chief Financial Officer, 20+ years as a statistical programming consultant in the pharmaceutical industry. Chief Executive Officer of SimulStat Incorporated. Experience providing **efficient, scalable operational and financial systems** to support growth and profitability.

Leadership: Diverse Background

- **Brian Hobbs, PhD:** Scientific Advisor, Associate Staff and Section Head of Cancer Biostatistics, Cleveland Clinic. Serves as Co-Director of the Biostatistics and Bioinformatics Core for the Case Comprehensive Cancer Center. Former tenured Associate Professor MD Anderson. Expertise in **Bayesian inference, subtyping, prediction, and trial design as well as cancer radiomics.**
- **Jim Welsh, MD:** Scientific Advisor, Head of Immuno Radiation, and Tenured Physician Scientist and faculty member at The University of Texas MD Anderson Cancer Center. **Founder of OncoResponse and Molecular Match.**
- **David Hong, MD:** Scientific Advisor, Associate Professor and Deputy Chair in the Department of Investigational Cancer Therapeutics (Phase I Program) at MD Anderson Cancer Center. **Extensive expertise in drug development.** Research endeavors focus on tissue agnostic therapies and combining targeted therapies with immunotherapies.



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